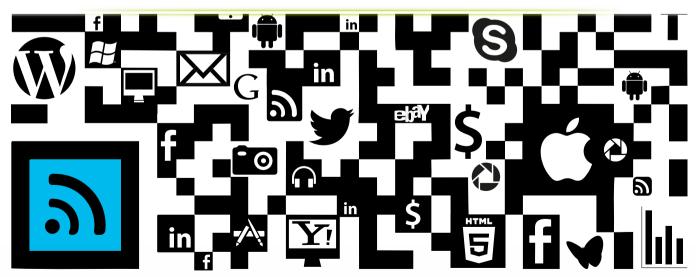
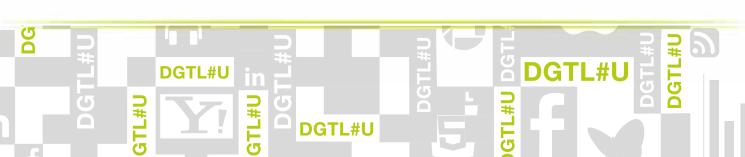




State of **Digital Marketing** in Lebanon: **Insights from the Experts**





Digital Strategy Smartphones M-Commerce **M-payment** commerce Viral Campaigns Social Media Advertising In BEIRUT! Digital Strategy Tablets Smartphones M-Commerce M-payment commerce Viral Campaigns Social Media Social CRM SEO Advertising Workshops GTL#l Digital Strategy Smartphones **M-payment** -commerce Viral Campaigns Social Media GTL#U Advertising In BEIRUT! Digital Strategy **Tablets** Smartphones M-payment E-commerce Viral Campaigns Social Media Social CRM SEO DGTL#U Advertising Workshops In BEIRUT!

ROI

ROI

In a world rapidly becoming more and more digitalized, communication and internet technology.

Mobile m-payment, work tactics, as well as other activities.

Lebanese corporations are slowly but surely appreciating DGTL#U - Beirut event will ease the way and show them the path to follow a successful and visible online and digital presence.



In order to have an accurate view on how involved Lebanese corporations are in digital strategies, we have conducted a survey on a sample of 48 PR agencies which includes the top 10 agencies in Lebanon (based on biggest account holders).

Our survey aims to shed light on the activities of these agencies and transmit an accurate image on how corporations are faring in the midst of the digitalized world. It's the first of numerous studies about digital marketing in Lebanon and the Arab world. Industry and other country specific reports are also planned.

The results of this first Corporate Digital Marketing Survey seek to demonstrate how far Lebanese corporations have come in this respect, their commitment and attitude towards these new plans, how strategies translate into sales and branding awareness, and what is keeping them from going further and expanding their online presence.

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Digital Marketing: where does it stand today?



Digital Strategy
Digital branding
Mobile apps
Tablets
Smartphones
M-Commerce
M-payment
E-commerce
Viral Campaigns
Security
Social Media
Social CRM
ROI
SEO
Advertising

ROI SEO Advertising Workshops Hands on clinics International Experts In BEIRUT! Digital Strategy

Digital Strategy
Digital branding
Mobile apps
Tablets
Smartphones
M-Commerce
M-payment
E-commerce
Viral Campaigns
Security

Social CRM ROI SEO Advertising Workshops Hands on clinics nternational Experts In BEIRUT! Digital Strategy Digital branding

Social Media

Smartphones
M-Commerce
M-payment
E-commerce
Viral Campaigns
Security
Social Media

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In BEIRUT!
Digital Strategy
Digital branding
Mobile apps
Tablets
Smartphones
M-Commerce
M-payment
E-commerce

Viral Campaigns
Security
Social Media
Social CRM
ROI

SEO Advertising Workshops Jands on clinics

10%

00%

Printed

Materials

Referrals Networking

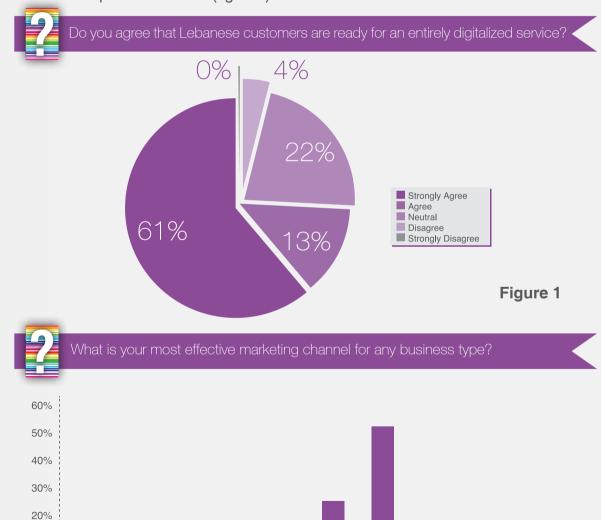
Trade

Website

Workshops
Hands on clinics
hternational Experts
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While customers in Lebanon increasingly develop a taste towards everything digital, companies still lag behind when it comes to using digital tools and techniques to market their products and services.

When asked whether they believe the Lebanese customer is ready for an entirely digital service, 60.9% of survey respondents said yes versus only 26% who said the customers weren't ready (figure 1). But when asked about the most effective channel for marketing any type of product or service, the majority of respondents (52.2%) answered that it was television. Social media was considered the most effective digital marketing channel, it ranked second but far behind TV with only 26.1%. Other digital marketing mediums were considered much less effective with only 4.3% of respondents choosing websites or paid online ads (figure2).



Social

TVs

Cold Calls

Paid Ads

Paid Ads
Figure 2

Print

Digital Strategy Smartphones M-Commerce M-payment E-commerce Viral Campaigns Social Media Social CF ROI Advertising In BEIRUT! Digital Strategy **Tablets** Smartphones M-Commerce **M-payment** F-commerce Viral Campaigns Social Media Social CRM SEO Advertising Workshops In BEIRUT!
Digital Strategy Smartphones M-payment -commerce Viral Campaigns Social Media Social C RO Advertising

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Digital Strategy

M-payment E-commerce

Social Media

Social CRM ROI

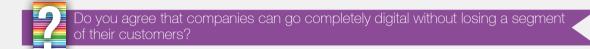
Workshops

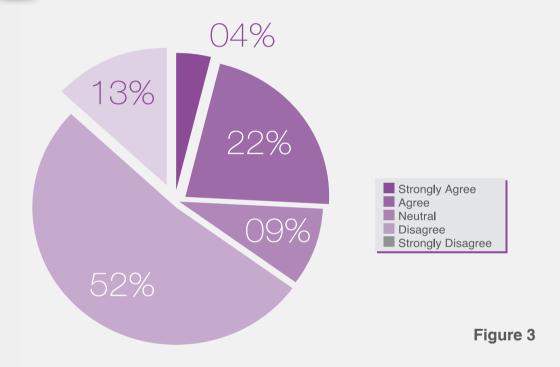
In BEIRUT!

SEO Advertising

Viral Campaigns

Tablets Smartphones This helps illustrates the situation in Lebanon where companies are increasingly adopting digital marketing techniques but where traditional media still dominate the field. One explanation could be that although most respondents (60.9%) believe that companies can go completely digital without losing a segment of their customers, 1 out of four people still think that going completely digital results in losing a segment of customers.





Other factors could be technology readiness, infrastructure, legal framework, lack of skills, etc.

In fact, when Al-Iktissad Wal-Aamal asked experts in PR agencies about the major obstacles preventing companies from using digital marketing, limited internal understanding and lack of a correct skill base came in first (73.9%) followed by lack of infrastructure (43.5%) as shown in figure 4. Similarly, lack of skills also emerged as the central barrier preventing new strategies and budget increases in digital marketing (figure 5). As for the key issue PR agencies take into consideration when convincing customers to go digital, technological readiness was the number one challenge (figure 6).





What are the main reason(s) that prevent(s) companies from using digital marketing?



Figure 4







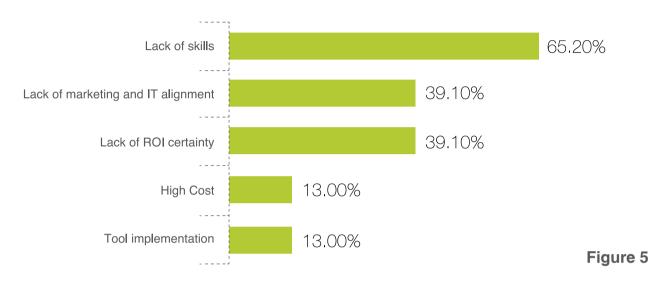
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main obstacles preventing new strategies and budget increase

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Rank the main barriers you take into consideration when you convince a customer of going digital



Technological readiness



2 Connection problems



3 Cost



4 Employees' digital literacy



5 Safety concerns

Clearly, it's a combination of an absence of infrastructure, lack of a comprehensive legal framework along with a general lack of understanding and skill base inside companies that prevent organizations in Lebanon from fully taking advantage of the digitalization in marketing tools and techniques. This may be one of the reasons why 96% of PR agencies claim that they suggest digital marketing campaigns to their clients versus the clients asking for a digital solution.



Digital Marketing: where & how is it best applied?



To better understand the digital marketing state and company practices in Lebanon, Al-Iktissad Wal-Aamal asked PR professionals about the main reasons their customers use digital marketing. They answered sales.



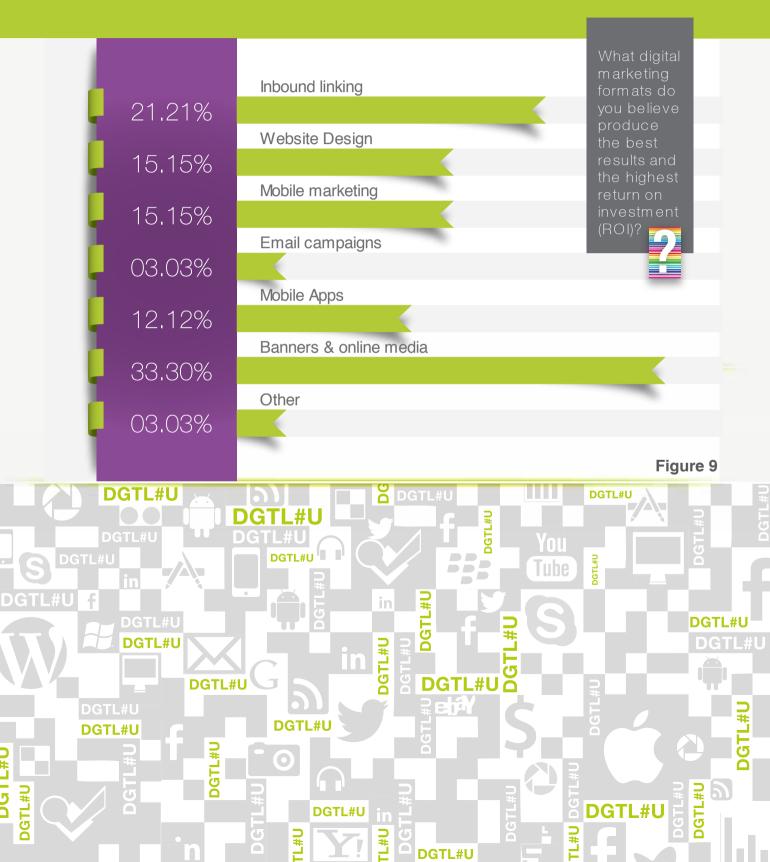
Figure 7

Sales however came in before last when it comes to measuring the results of digital marketing efforts. Brand awareness is the first criteria for measuring digital marketing ROI (52.2%) followed by customer satisfaction (30.4%) and sales leads (26.1%). An interesting finding that is worth noting is that 1 out of 5 companies do not at all measure their digital marketing impact.



Figure 8

return on investments in digital marketing, they have already gained significant insights on the effectiveness of digital channels when it comes to building awareness, customer satisfaction and with the highest return on investment, followed by inbound linking, website design and mobile



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Mobile apps
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M-payment
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Viral Campaigns
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Looking more closely into the available online marketing tools, Facebook & YouTube are considered the most effective social media channels by professionals in the leading PR agencies in Lebanon.



How effective are online mediums for marketing different services and products?

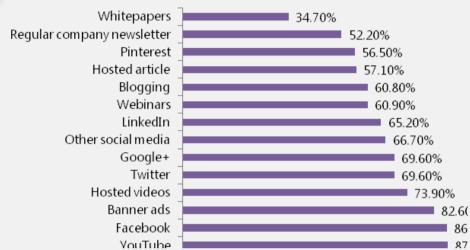
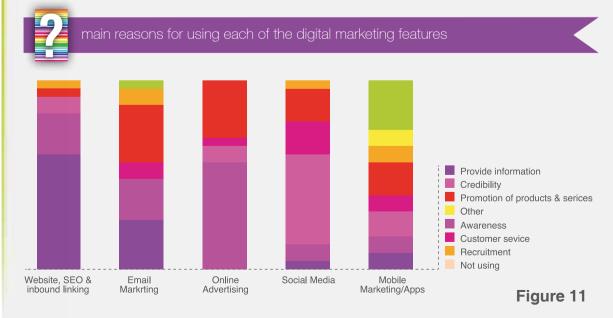


Figure 10

Respondents also recommend different usage and audiences for different channels as shown in the below figures. For instance, websites are, naturally, used to provide information while online advertising is used primarily to raise awareness and email marketing to promote products and services. The main target usage of social media is to build the credibility of the brand or the organization.



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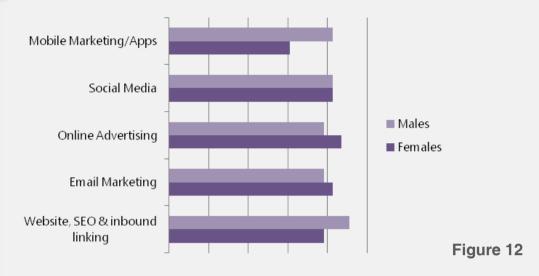
Social CRM ROI

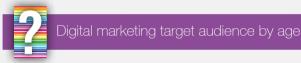
Workshops

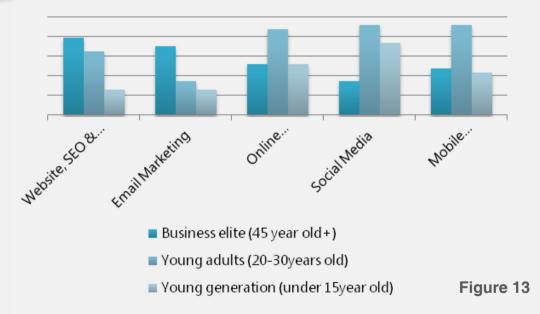
In BEIRUT!

SEO Advertising

Digital marketing target audience by gender

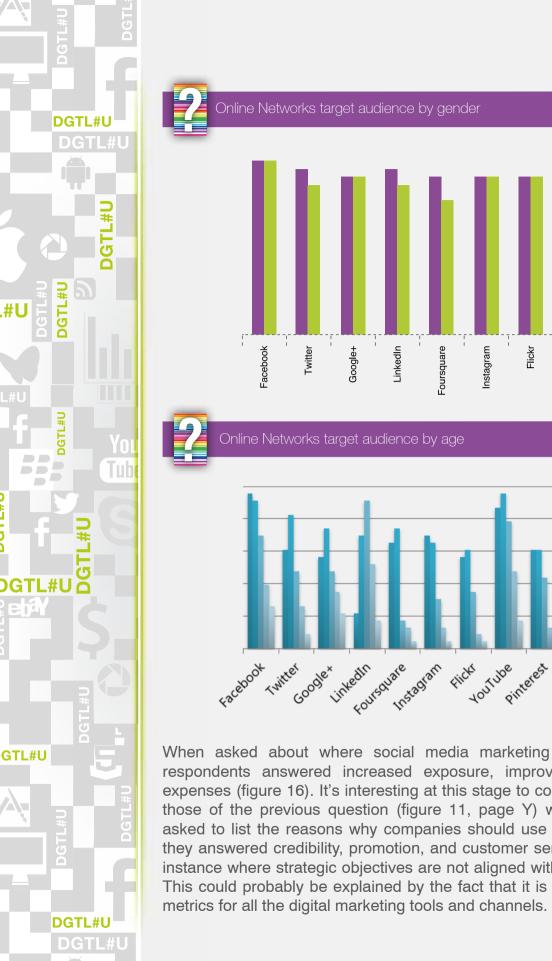






Looking more closely inside each category, we can also determine the strategic differences in the usage of various online tools such as blogging and social media.

PR agencies expert recommend targeting different demographic audiences on the various social networks.



When asked about where social media marketing has the most impact, respondents answered increased exposure, improved sales and reduced expenses (figure 16). It's interesting at this stage to compare these results with those of the previous question (figure 11, page Y) where respondents were asked to list the reasons why companies should use social media and where they answered credibility, promotion, and customer service. This is the second instance where strategic objectives are not aligned with corresponding metrics. This could probably be explained by the fact that it is still hard to set accurate

■ Male

YouTube

Pinterest

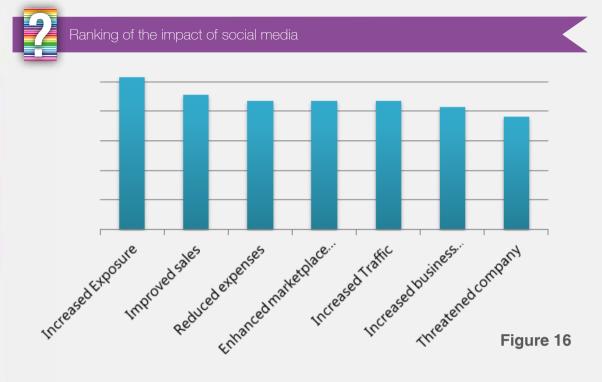
■ 18-25 yrs old 26-35yrs old ■ 36-45 yrs old 46-55 yrs old ■ 56+ yrs old

female

Figure 14

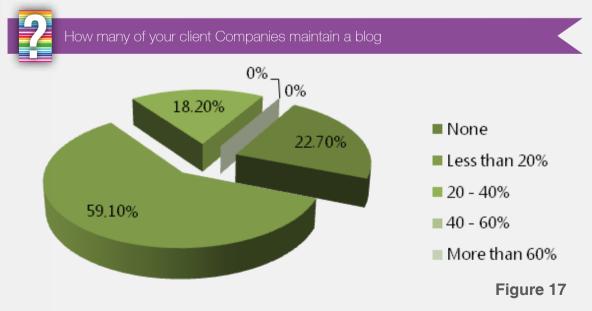
Figure 15





Last but not least, while blogging was ranked in the bottom 5 on marketing effectiveness compared to other online tools, 68.2% of respondents said they encourage their customers to create a blog. Yet, only a third of respondents said their agencies maintain a blog!

The below figure confirms that blogging is still unpopular among corporations in Lebanon with close to 60% PR agency respondents stating that less than 20% of their client companies maintain a blog.



As digital Marketing takes a bigger role in the marketing function, it is without surprise that 100% of PR agency respondents encourage their clients to increase spending on digital channels in 2013.

When comparing how the digital marketing budget should be allocated to the various channels, similarities between B2B & B2C stood out more than the differences. For both B2B & B2C, PR agencies recommend Mobile Marketing, Social Media, Banners & online advertising as well as SEO as the top 4 digital channels with the most budget expenditure. The difference resides only on the ranking and the amounts allocated. These results are consistent with the outcomes of which digital media channel has the best ROI (figure 9 on page Y).

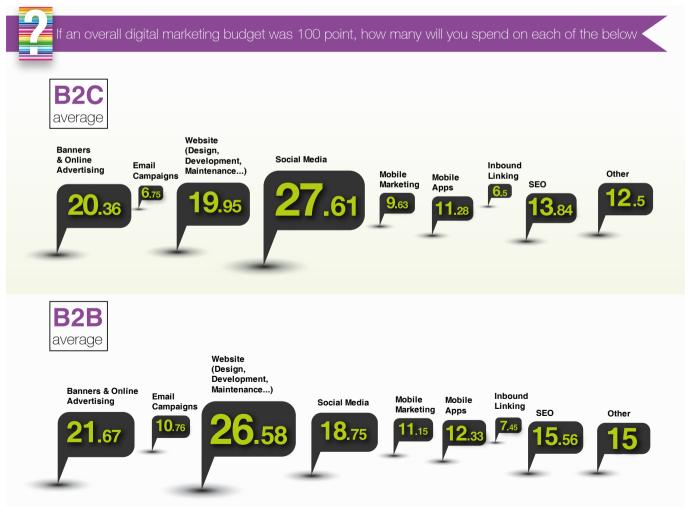


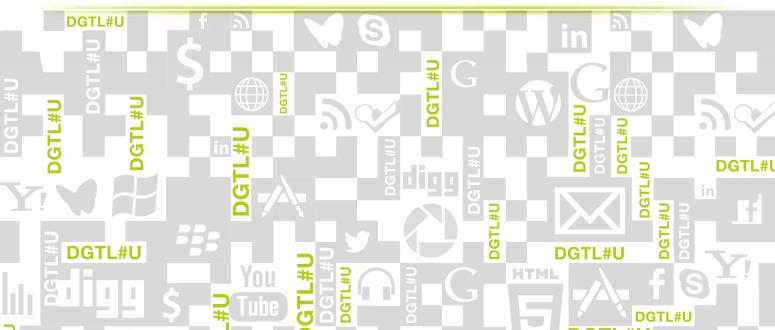
Figure 18

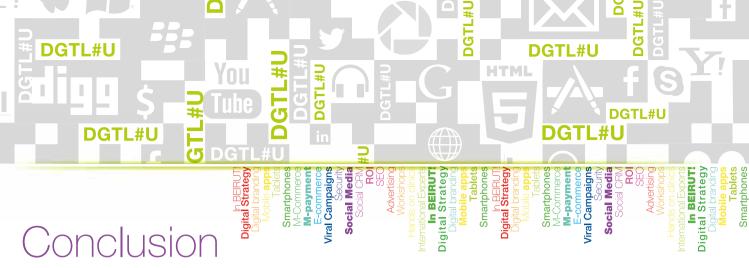
Al-Iktissad Wal-Aamal also asked PR agencies to rank the industries that spend the most on digital marketing. Here is their answer:

Rank these industries from those who invest and use digital marketing most to those who use it least	
Banking	★★★★★★ ★ 1 78.30%
Retail / Fashion	★★★★ ★★ ★ ★ ★ ★ ★ ★ 52.20 %
Hospitality / Tourism / F&B	★★★★ ★★ ★ ★ ★ ★ ★ ★ 52.20 %
Defense	00.00%
ICT (telecom, π services, .digital services)	★ ★ ★ ★ ☆ ☆ ☆ ☆ ★ 34.80%
Media	★★ ★ ★ ★ ★ ★ ★ ★ ★ ★ 13.00%
Governmental	★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★
Healthcare / Pharmaceutical	00.00%
Real Estate	★★★★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★ ★
Consumer Goods	★ ★ ☆ ☆ ☆ ☆ ☆ ☆ 13.00%
Design Services	
Beauty salons, Spas	★ ★ ★ ★ ★ ★ ★ ★ ★ 13.00%
Recreational Centers	★ 04.30%
Education	★★★★★★★★★★ 00.00%

Figure 19

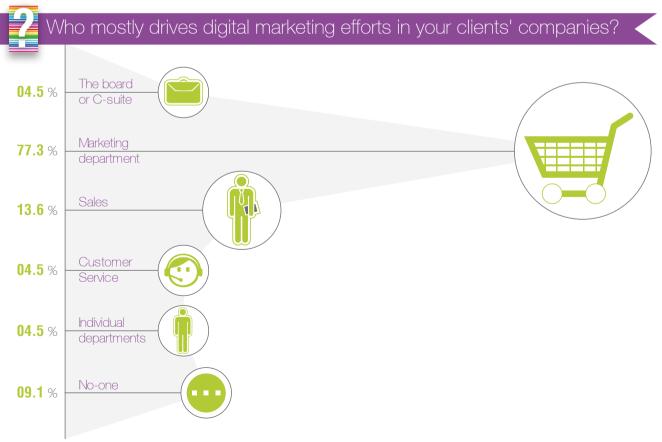
The banking industry leads with 78.3% of survey respondents mentioning it as the sector that spends the most on digital marketing in the country. Second is a tie between the Retail & Fashion sector and Hospitality, Tourism and Food & Beverage industry.





Digital Marketing seems to be at its nascent stages in Lebanon. However many factors indicate that the field is rapidly developing and experts estimate that in less than 10 years, the digital marketing budget in Lebanon will surpass the traditional one.

Experts in our survey have flagged the lack of skills and internal organizational understanding as the main challenge that companies face in developing viable, effective, and sustainable digital marketing campaigns and strategies. However, further analysis reveals that the lack of accurate metrics has also a major impact in slowing down the digitalization of marketing. Without these metrics, obtaining the leadership endorsement necessary to drive digital marketing efforts is difficult (figure 20); especially when strategic objectives are not aligned with measurable criteria.



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